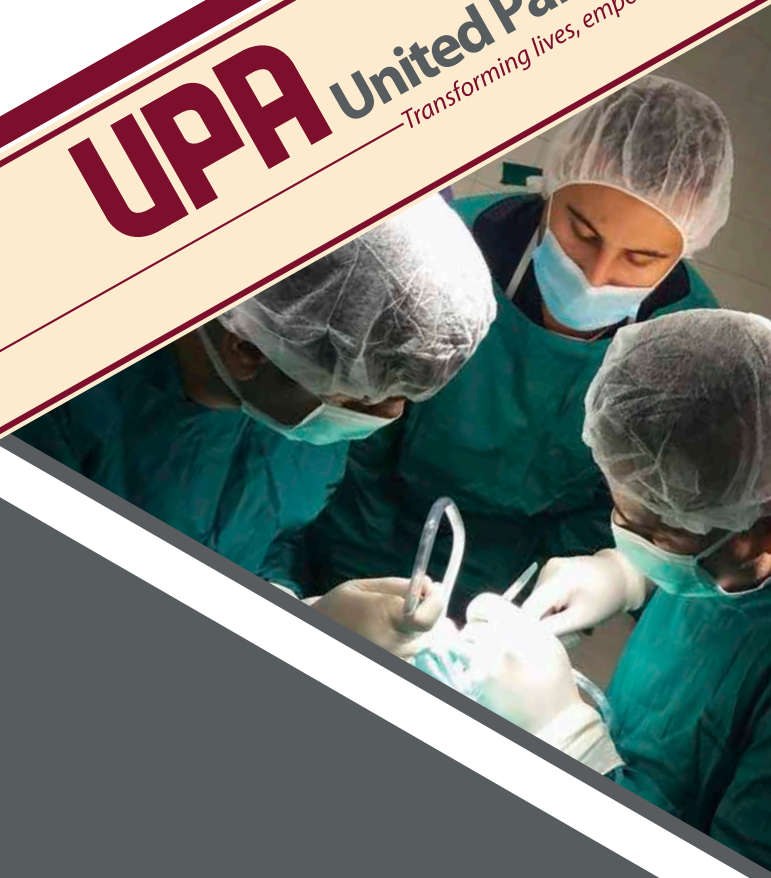


ANNUAL REPORT 2016



UPA United Palestinian Appeal
Transforming lives, empowering communities since 1978



38 years of
service

From the Board

Over the last seventy years, current events from around the world have presented horrific challenges that share the stage with the longest ongoing humanitarian tribulation in the Middle East: the Palestinian catastrophe. United Palestinian Appeal's commitment to alleviate the suffering of the Palestinian people and contribute to the long-term socio-economic development of Palestinian society is as robust today as the day it was established.

In 2016 UPA allocated over \$17.5 million in grants and goods for its programs, distributed among the four program areas: Health and Wellness, Education, Community and Economic Development and Outreach and Public Education. This allocation amounts to over 97% of UPA's expenses for the year, making UPA's overhead less than 3%.

In addition to our support of partner organizations, we are delighted to announce that the three major programs initiated, developed and implemented by UPA, namely the Embracing Life Program, Healing Through Feeling and Small Business Development, are demonstrating signs of success and sustainability. In an effort to expand UPA's reach and enhance its visibility, the Board of Trustees in 2016 authorized the forming of UPA's International Advisory Council (IAC). This will serve multiple functions: spearhead fundraising efforts, render guidance or advice and enhance visibility in UPA's areas of service and throughout the world. Council members can open doors, assess civic situations and provide insight and guidance to UPA executives and governing board members.

As we approach our 40th anniversary, our resolve to transform lives and empower communities remains nurtured by an obligation to our mission, the justness of the cause we embarked on serving and the commitment of our donors to a core set of undisputable, universal humanitarian values.

Thank you.

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Moath Tayem

Research and Clinical Coordinator (West Bank)

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Nidaa Al Zaeem

Sabah Zein ElDeen

Islam Gabur Abu Helo

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Maged Qishawi

A Charity You Can Trust

UPA is a 501(c)(3) U.S.-registered non-profit organization, with headquarters in Washington, DC, and works in the occupied Palestinian territories and refugee camps in Jordan and Lebanon. Established in 1978 in New York by Palestinian-American professionals, UPA was conceived as a non-political, non-sectarian organization that would help Palestinians meet their relief and development needs.

UPA is committed to disbursing funds responsibly and efficiently. It also works with capable, credible partner organizations that have demonstrated ability to accomplish the goal of any UPA-provided grant. Board members and key personnel of partner organizations undergo a regular and rigorous vetting process to protect UPA resources from diversion or exploitation to purposes other than specified in the grant documents.

Audited financial statements and IRS Form 990s for 2016 and prior years are available online at helpupa.org/reports.

- Charity Navigator has given UPA its highest rating – four stars – for financial health, accountability and transparency for the last five years.
- UPA meets all 20 Better Business Bureau Wise Giving Alliance standards.



2016 by the Numbers



390 impoverished families in Gaza and **150 families** in Jordan benefited from the Food Security Program.



1,500 children from marginalized families in Gaza received winter clothes and shoes.



106 children received life-changing craniofacial surgery.



10,862 children living in devastated areas in Gaza had access to safe spaces to learn and play.



11 women in Gaza received business training and grants to start their own small businesses.



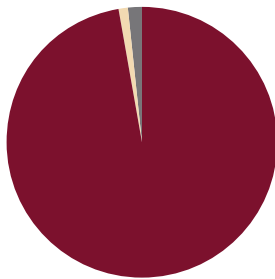
116 kindergarten teachers and **31 parents** in Gaza received training to recognize and address symptoms of on-going trauma, ultimately benefitting **1,300 children**.



341 Palestinian students in the West Bank and Gaza Strip received scholarships to start or continue their university studies and training.

Financial Summary

Percent of 2016 Total Expenses

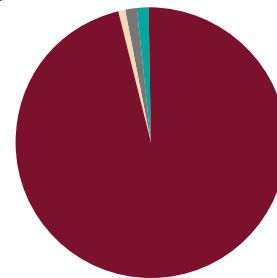


- 97.3% Programs
- 1.2% Fundraising
- 1.2% Management and General

Total Expenses
\$18,056,762

Total Income
\$17,600,514

Percent of 2016 Program Expenses by Focus Area



- 96.4% Health and Wellness
- 0.7% Community and Economic Development
- 1.6% Education and Scholarships
- 1.4% Outreach and Public Education

Total Program Expenses
\$17,577,487

Total Ending Net Assets
\$3,951,861



Healing emotional
wounds in Gaza

1. Health and Wellness



UPA's Healing Through Feeling program builds a cushion of support around Gaza's children by hiring local mental health practitioners and providing them with cutting-edge training and professional development.

In turn, these practitioners forge partnerships with Gaza kindergartens and lead training sessions for parents and teachers to increase awareness of trauma and its symptoms as well as provide tools and techniques caregivers can use to alleviate trauma in their children.

Milestones:

- Hired and trained **5** new Palestinian mental health practitioners
- Held psycho-educational sessions for **116 teachers** and **31 parents** at **12 kindergartens** attended by a total of **1,300 children**
- Signed an agreement with the **American Psychological Association (APA)** granting UPA access to five of their most effective children's books on trauma, which UPA translated and laid out in Arabic. These books will be an invaluable tool for parents and teachers as they help their children heal.



"As a mother, I used to feel nervousness, helplessness, fatigue and nightmares, which affected my reactions to my children. I learned how to manage my stress through many techniques that the MHPs taught us. I became less nervous and now better understand the psychological needs of my children."
(Nesma, 30)





EMBRACING LIFE PROGRAM

Training Doctors, Transforming Lives

The Embracing Life Program empowers Palestinian medical personnel to provide self-sufficient and comprehensive care for patients with cleft lip and/or cleft palate (CLP) and other craniofacial anomalies, and to transfer their knowledge to health systems where UPA is operational.

A key component of ELP is biannual delegations to the West Bank where ELP surgeons perform pro-bono craniofacial surgeries and train other local Palestinian surgeons. Under the ELP, surgeons participate in a three-year Craniofacial Fellowship during which trainees apprentice alongside trainers - Dr. van Aalst and Palestinian surgeons who have attained the rank of Master Surgeon, denoting their ability to perform surgeries independently and train others. Trainees learn patient care before, during and after surgery, as well as case diagnosis and surgical techniques. The Fellowship also provides leadership training to prepare the surgeons to become trainers themselves.

The ELP medical personnel in the West bank ranges from surgeons and orthodontists to pediatricians and feeding specialists.



Hiba, before and after her surgery.



Rahaf, before and after her surgery.

Milestones:

- 106 surgeries performed in 2016
- **Opening of ELP Surgical Unit at the Palestine Medical Complex in Ramallah, West Bank**
Beyond training surgeons to perform delicate craniofacial surgeries and ensuring CLP newborns have the proper nutrients, a critical component of ELP is providing facilities that offer dedicated space for training and surgical procedures. The ELP Surgical Unit meets this need, and provides the facilities necessary for local delegations led by Palestinian teams.
- **1 new Master Surgeon**, bringing the ELP surgeon total to 3 Master Surgeons, 1 Independent Surgeon, and 3 Trainee Surgeons.

Rahaf's parents were immediately sad and scared when they discovered their daughter was born with a cleft lip. Her mother worried how she would be treated and if she would have a social life. The parents were also worried about the expenses that come with treating cleft lip and did not know how to find help for this treatment. ELP staff greeted Rahaf's parents when they arrived to the Palestine Medical Complex, where they were introduced to ELP surgeons and briefed about the treatment process.

"I felt good knowing there was a Palestinian team of surgeons. I was more hopeful because I knew she was going to be getting a new smile." (Fidaa, Rahaf's mother)

In-Kind Gifts Program

Facilitates the compilation, shipping and distribution of donated pharmaceuticals, books and other items.

In 2016, UPA shipped \$15.8 million worth of pharmaceuticals and medical supplies to marginalized refugee communities in the Gaza Strip (Jordan Field

Hospital), and Jordan (Rosary Sisters Hospital, Irbid; and MAP Jordan). In Jordan, Palestinian refugees living in both Jerash Camp and Hittin Camp benefitted through each camp's primary care clinic, managed by MAP Jordan, which held free medical service days for the camps' residents.



Primary Care Clinics

Provides health care to marginalized families and communities free of charge.

With a grant from UPA, the Near East Council of Churches Committee for Refugee Work acquired necessary medicines and medical supplies, allowing the Council to continue offering quality medical

services for sick children, women and men in the poor areas of Shi'jaiya, Darraj and Rafah in Gaza. NECC services include maternal and child health, pre- and post-natal care, health education, family planning, psychosocial care, home visits, dental services and treatment for malnourished children.



Hospital Support

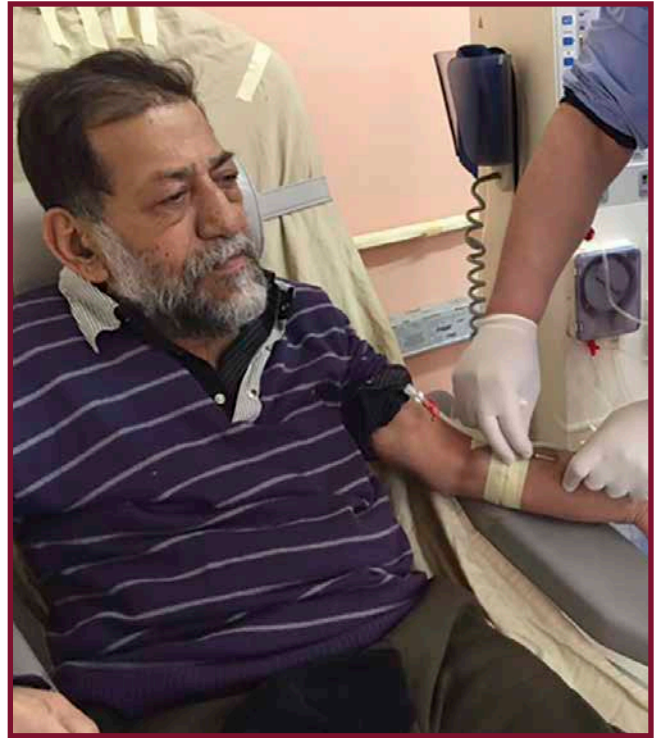
UPA funded the provision of two new kidney dialysis machines, a dialysis chair, and a wheelchair for the kidney dialysis center at Al-Hamshari Hospital in Saida, Lebanon. UPA previously renovated the center to help it meet increasing demand from the Palestinian

and Syrian refugee population in southern Lebanon. With the support of Health Care Society, Al-Hamshari Hospital provides kidney dialysis to Palestinian refugee patients free of charge. The center currently treats over 80 patients per year.



“Thank God I found a place to receive dialysis for free, otherwise I would not have survived. My family can’t afford the cost. Thank you for being here for us.” Mohammed, 15, is a Palestinian from Syria. He suffered from kidney failure in Lebanon after escaping the war in Syria. He visits the center twice a week to receive dialysis.

“I am blessed that I am being taken care of. We are survivors.” Asaad, 61, is sitting in the new dialysis chair provided by UPA. He has been visiting the center for 5 years to receive dialysis free of charge.



The UPA-renovated kidney dialysis center at Al-Hamshari Hospital.

Food Security Program

Fights hunger among Palestinians by providing meals to children and the elderly, distributing food parcels and supporting community agriculture projects

Food Parcels for Impoverished Families

The Candle in the Dark Ramadan 2016 campaign paid to distribute food parcels to **240** impoverished families through partner organizations across the Gaza

Strip. Priority was given to families headed by women and those with a disabled family member.



Jerash Camp – Jerash, Jordan

Also part of the Ramadan 2016 campaign, UPA distributed food vouchers to 150 refugee families living in Jerash Camp, allowing them to buy essential food and items at local grocers in the camp. Jerash Camp (also known as Gaza Camp) was established by refugees from Gaza during the June 1967 War. It is the

most impoverished Palestinian refugee camp in Jordan, with over half of its 27,000 residents earning less than the national poverty rate in Jordan, roughly \$3.15 per day. They are not granted citizenship, unlike other Palestinian refugees in Jordan, and therefore cannot access many public services.

Improving the Health of Children

A project addressing malnutrition and anemia among children in Gaza reached 150 children aged 6 to 36 months. The partner held 10 workshops for mothers and caregivers on malnutrition, good health practices and how to establish a healthier diet for their children, incorporating more vitamins and minerals into their diet, and how to enrich their diet without it being a cost burden for the families.



Children's Program

Works to foster a nurturing and stimulating environment for Palestinian children – particularly the disabled, impoverished or orphaned – that allows them to realize their full potential.

Winter Clothes for Children in Gaza

UPA reached 300 families – over 1,500 individuals – to provide them warm clothes and shoes for winter, relieving them part of their regular financial burdens. With 41% unemployment in Gaza, and unemployment among youth at 60%, young adults struggle to find jobs to support their families. Parents are often

faced with a difficult choice – food, medicine, or warm clothing? They often must pick one at the expense of the other. Many of the families chosen for the project had members who suffered from illnesses, such as cancer or malnutrition.



A New Playground for Children with Disabilities

A grant from UPA allowed An-Nahda Women's Association, located in Ramallah, to transform part of its unused land into a new playground for the children with special needs and disabilities that it serves. The equipment is specially designed to accommodate children with physical disabilities and those who use

wheelchairs. The outdoor space provides additional comfort to the children who often face marginalization and isolation because of their disabilities. Also serving as an integrated space, the playground brings both disabled and non-disabled children together.



Child Friendly Spaces in Gaza

Over the course of 2016, UPA funded A.M. Qattan Foundation’s “Child Friendly Spaces,” which delivered significant and enriching educational experiences to 10,862 children ages 4-15 living in six marginalized areas throughout the Gaza Strip. Each of the areas was devastated during both the 2008-09 and 2014 wars, causing not only tragedy and loss, but also trauma among the children.

Through these safe spaces to learn and play, children engaged in a variety of activities designed to aid their development. Children enjoyed painting, drawing, photography, storytelling, drama, science experiments, board games, kite and mosaic making, embroidery, and olive picking.



“I did not used to be interested in painting, but after I saw the presentation, I got more excited about it. I enjoy it now, and joined the Painter Club. My painting was presented in our summer closing ceremony!” (Israa, 12 years old)

Partner:
Orient Spirit Development Society (Jordan)

UPA supported vocational training for persons with special needs. Children and young adults choose their activities based on their skills and interests, such as carpentry, clay and pottery, cooking, planting or sewing. The artistic activities help the participants improve their motor skills and muscle strength. More importantly, the activities also help them engage in their community. Several students are now employed part-time in their community thanks to the skills and training they obtained at Orient Spirit.

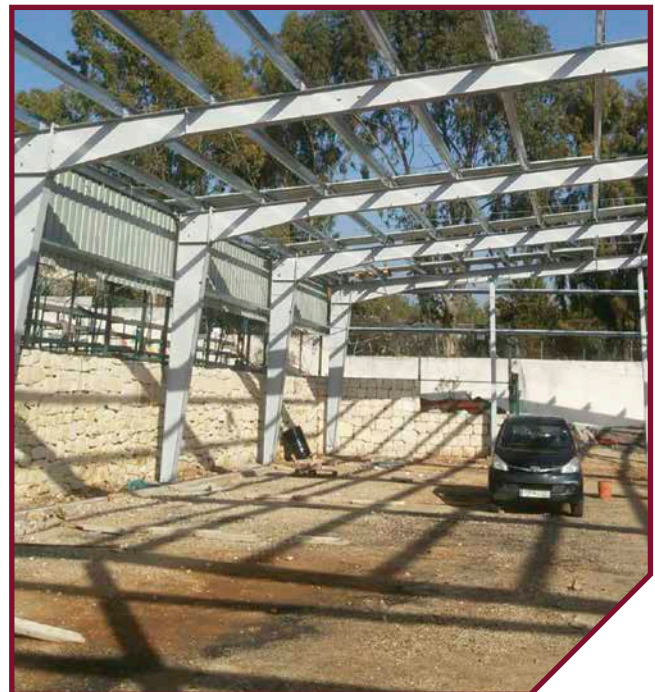




Covered Sports Field in Lebanon

3,000 marginalized Palestinian children and young men and women come to Unite Lebanon Youth Project's (ULYP) Dibbiyeh campus, south of Beirut, where they can take advantage of a free and integrated space away from the cramped refugee camps in which they reside. Previously, the campus sports field was not widely used because it was not covered, offering users no protection from the elements.

A grant from UPA provided for the construction of a roof covering, transforming the field into a space used by the entire campus community and reducing the maintenance costs of the field. ULYP's programs focus on empowering youth and building tolerance, respect and acceptance of others to create a dialogue promoting peace.



Solar Energy in the Jordan Valley

At Al Ka'abneh school in the Jordan Valley, 45 boys and 35 girls from kindergarten to ninth grade have been seeking their education in classrooms made out of shipping containers and suffering from the desert heat. In this part of Area C in the West Bank, Palestinian residents must obtain construction permits from Israel. Only 1.5% of these requests in Area C are granted, some taking more than 10 years. The restrictions make it difficult for Palestinians even to connect to water and electricity networks.

UPA purchased six new batteries for the solar units supplying power to the school, and a new efficient model for the electricity control panel. The enhanced power supply makes it possible for teachers and students to use classroom computers, projectors, lights and refrigerators.

UPA paid to complete the construction of two new concrete classrooms. These basic enhancements and solutions have improved the overall learning environment, sense of safety and motivation of the children.

"This classroom is much better and cleaner than the one we had before because it's wider and the lighting and temperature are better. The door and windows are prettier too. We are so happy to be in this new classroom."
(Mohammad, 1st grade)



The gift that cannot be
confiscated, demolished
or occupied



2. Education

University Scholarship Program

Supports students at Palestinian universities by providing scholarships that cover a large portion of their tuition throughout the duration of their academic program.

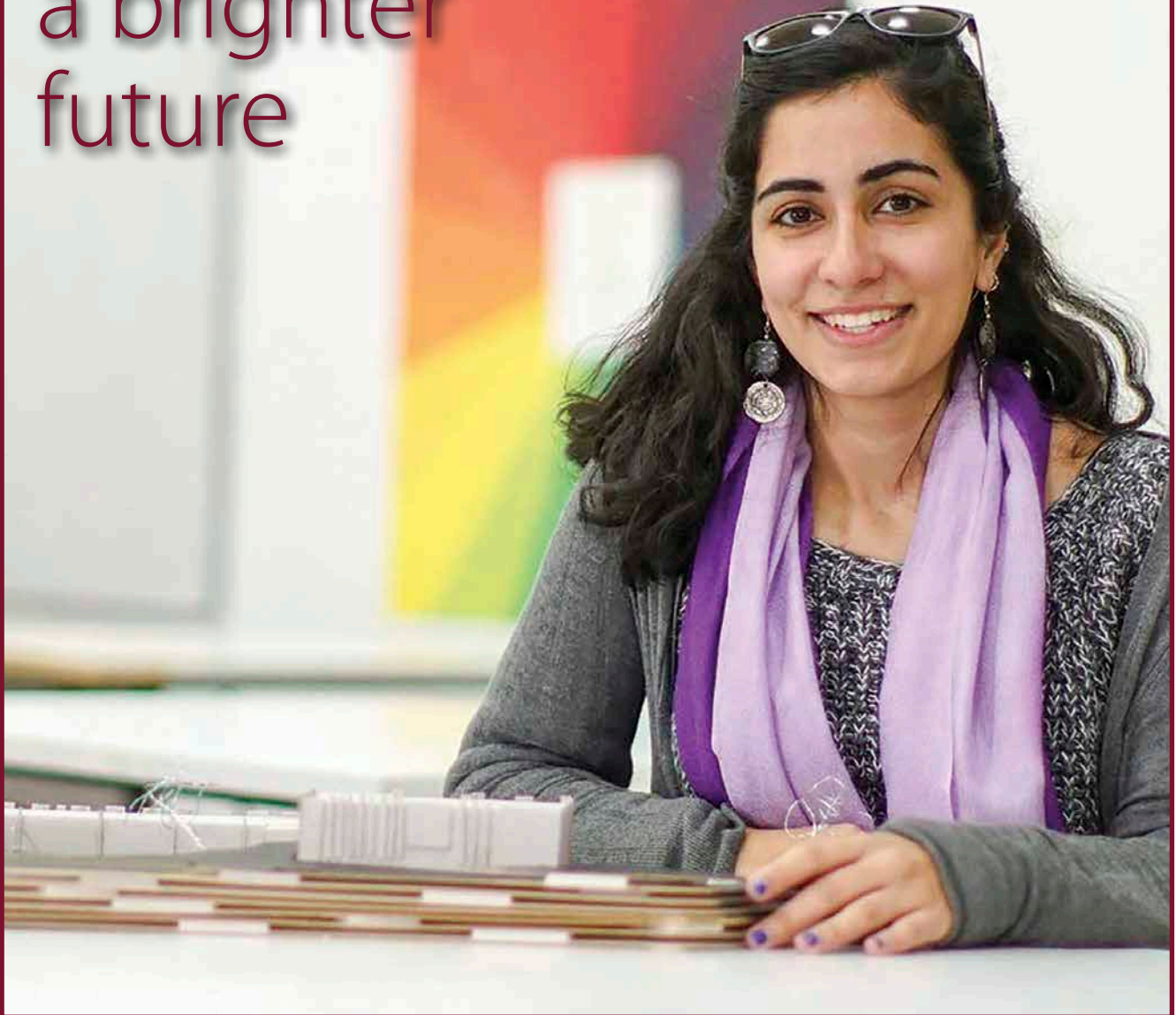
Since 1986, UPA has awarded over 2,500 scholarships to help Palestinian students realize their dream of higher education.

"I plan to specialize in dermatology after I finish my degree in medicine. Thanks to UPA for this life-changing opportunity." (Yahya, 19, Freshman at Al-Quds University)



"Things in Gaza continue to be difficult. But here we have the "can do" attitude. UPA's support is a driving force in our perseverance." (Raghda (left), 23, Junior at Al-Azhar University)

Towards a brighter future



"I've always looked up to my father and wanted to follow in his footsteps by specializing in architectural engineering. UPA helped me make my dream a reality." (Noor, 22, Senior at Birzeit University)

Vocational Training

With support from UPA, 30 female students received scholarships for university education and 16 female students received scholarships for vocational training at the Society of In'ash El-Usra in the West Bank.

UPA also supported the American Lebanese Language Center, in Lebanon, with tuition and books for 257 students who are studying English in preparation for applying to universities.

Sustainable solutions
to combat poverty
and unemployment



3. Community & Economic Development

Small Business Development

Provides unemployed Palestinian adults with business training, start-up resources and the confidence they need to start or expand their own business.

Capitalizing on UPA's 2015 successful initiative supporting unemployed young men in Gaza, UPA expanded the program in 2016 to support unemployed women in marginalized areas of the Gaza Strip. Many of these women are heads of their households.

UPA provided small-business training and the funding

necessary to establish small income-generating projects. These small business ideas include, but are not limited to, activities such as grocery stores, seamstress shops, fabric stores, livestock farms, home-based food production and decorative and beauty services.

After 10 years of blockade on the Gaza Strip and deterioration of the local economy, women are again becoming involved in business in order to help their families. The life-changing program is a source of hope for the participants and their families.



Reem, who is 40 and lives in northern Gaza, used to sell candy to children in a rusty shop and did not make enough income to fix her shop or, more importantly, help her mother who was ill. UPA provided Reem business training and a grant to improve and expand her home-based business. Her daily sales have increased by 300%. "UPA helped me change my life. They even brought me a glass door, desk, chair and shelves and fixed the broken refrigerator. After being in debt every month now I am able to sell to the poor people in my community on interest-free credit."

Agriculture

Provides funds for training and implementation of sustainable farming methods, with a special focus on vulnerable and impoverished areas.

Increasing Financial Security for Female Heads of Households

With a grant from UPA to MA'AN Development Center, 15 women who are heads of their households received agricultural training to increase food security for their families. The women who live in Beit Qad, a rural village located near Jenin, learned how to control pests organically and the benefits of raised beds,

organic fertilizer and crop diversity. With raised beds, recycled tires, a composter, drip irrigation, soil mix and seedlings, the women have grown lush gardens of vegetables, including kale, spinach and fennel. Practicing these techniques have helped them produce crops year-round.



Ibtisam chose to plant her garden at the kindergarten where she works so the children could learn from her. "We did not expect so much production. We give to the mothers who visit when they pick up their children." Her garden provides them spinach, lettuce, cauliflower, cabbage, mint, thyme and fennel.



"I was not expecting such excellent results. The first round of herbs tasted completely different since they were produced without chemicals. My friend and I want to start a women's association to share this knowledge with others." (Nuriman)

Planting and Harvesting Between Generations of Refugees

As it has in recent years, UPA promoted the food security and well-being of Palestinian refugees residing in camps in Lebanon by supporting projects that bring together the young and the elderly.

Concentrating on their shared gardens, both groups cooperated in the harvesting, pickling, marketing

and selling of their produce in the community and in small shops around their camps.

These activities have recently attracted refugees who come to Lebanon from Syria and long to build new bonds and livelihoods away from home.





Exploring heritage
through art

4. Outreach & Public Education

UPA seeks to educate the general public and raise awareness about Palestinian history, language and culture.

Preserving Classical Palestinian Music

UPA supported the restoration and preservation of Palestinian collective memory through music and song, with a special emphasis on engaging the young. The project focused on the production of audio CDs

and live musical performances of classical Palestinian music from the pre-1948 period in order to recognize and embrace Palestinians' achievements and contributions to art in the Arab world before 1948.



Cultural and Educational Experiences in Palestine

Partner:

American Federation of Ramallah, Palestine

UPA supported AFRP's mission to provide opportunities to non-Arabs to travel to Palestine to gain a better understanding of, and to bear witness to, the struggles Palestinians face on a daily basis. Missions

are organized for members of religious communities, journalists, graduate students, educators and public educators twice a year. In 2016, a group of Harvard University students visited the West Bank with AFRP.



Partners

Gaza Strip

- Al-Azhar University
- A.M. Qattan Foundation
- Jordan Field Hospital
- Near East Council of Churches Committee for Refugee Work

West Bank

- Al-Quds University
- American Federation of Ramallah Palestine
- An-Nahda Women’s Association
- An-Najah National University
- Bethlehem University
- Birzeit University
- DAI - Palestinian Market Development Programme (PMDP)
- Dar Al-Kalima University College of Arts and Culture
- Jasmine Charitable Society
- MA’AN Development Center
- Palestine Polytechnic University
- Palestinian Ministry of Health
- Society of In’ash El-Usra

East Jerusalem

- Al-Makassed Islamic Charitable Society Hospital

Lebanon

- American Lebanese Language Center – Zahle Branch
- Health Care Society
- Unite Lebanon Youth Project

Jordan

- Jordan Hashemite Charity Organization
- Jordan Medical Aid for Palestinians
- Orient Spirit Development
- Rosary Sisters Hospital

Note: Listed locations indicate the place of service.



Partner:

Jasmine Charitable Society (El-Bireh, West Bank)

Palestinian children and young adults with special needs have been attending Jasmine Charitable Society for thirteen years. It is able to serve 100 children, but 400 others are on their waiting list, which continues to grow. UPA stepped in with a grant to help the Society meet greater demand by adding additional floors to the building. The additional space will allow the Society to provide services such as physiotherapy, occupational therapy, speech therapy, hydrotherapy, music therapy, a clinic, a computer lab and a boarding section.



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The following donors gave during 2016.

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